







# REITWeek 2019

NAREIT's Investor Conference



### SAFE HARBOR



This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934. We intend for such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on certain assumptions and describe our future plans, strategies and expectations, and are generally identifiable by use of the words "believe," "expect," "plan," "intend," "anticipate," "estimate," "project," "seek," "target," "potential," "focus," "may," "will," "should" or similar words. Although we believe the expectations reflected in forward-looking statements are based upon reasonable assumptions, we can give no assurance that our expectations will be attained or that results will not materially differ. Factors which could have a materially adverse effect on our operations and future prospects include, but are not limited to: changes in national, international, regional and local economic conditions generally and real estate markets specifically; changes in legislation/regulation (including changes to laws governing the taxation of real estate investment trusts) and actions of regulatory authorities; our ability to qualify and maintain our status as a real estate investment trust; the availability and attractiveness of financing (including both public and private capital) and changes in interest rates; the availability and attractiveness of terms of additional debt repurchases; changes in our credit agency ratings; our ability to comply with applicable financial covenants; our competitive environment; changes in supply, demand and valuation of industrial properties and land in our current and potential market areas; difficulties in identifying and consummating acquisitions and dispositions; our ability to manage the integration of properties we acquire; potential liability relating to environmental matters; defaults on or non-renewal of leases by our tenants; decreased rental rates or increased vacancy rates; higher-than-expected real estate construction costs and delays in development or lease-up schedules; changes in general accounting principles, policies and guidelines applicable to real estate investment trusts; and other risks and uncertainties described under the heading "Risk Factors" and elsewhere in our annual report on Form 10-K for the year ended December 31, 2018, as well as those risks and uncertainties discussed from time to time in our other Exchange Act reports and in our other public filings with the SEC. We caution you not to place undue reliance on forward-looking statements, which reflect our outlook only and speak only as of the date of this presentation or the dates indicated on the slides. We assume no obligation to update or supplement forward-looking statements. For further information on these and other factors that could impact us and the statements contained herein, reference should be made to our filings with the SEC.

# STRATEGY FOR SUCCESS





Maximize the economics on every lease



Focus on higher rent growth assets and markets



Continue to reduce allocation to low barrier markets



Emphasize development as long as yields and demand justify



Maintain balance sheet discipline

# INDUSTRIAL REAL ESTATE DEMAND DRIVERS

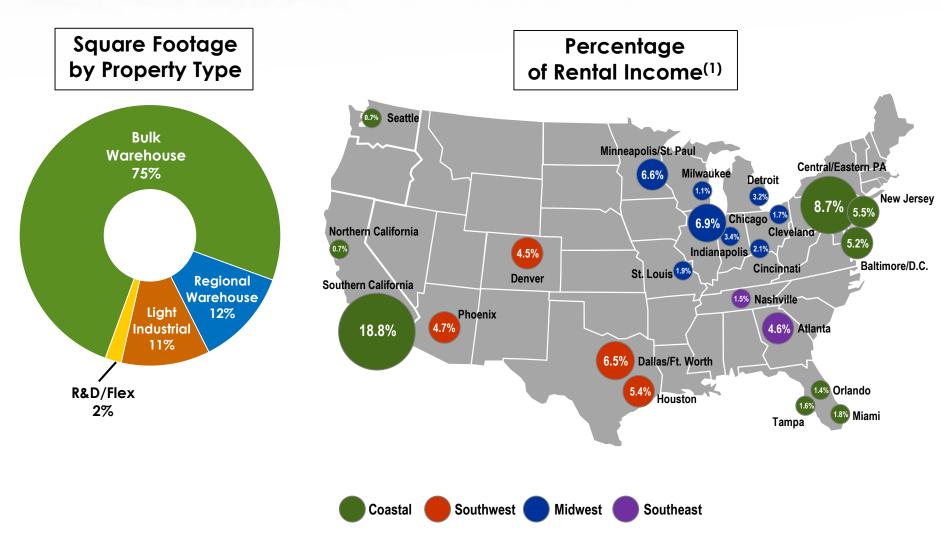




# PORTFOLIO AND PLATFORM



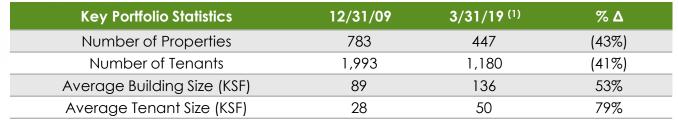
#### AS OF MARCH 31, 2019

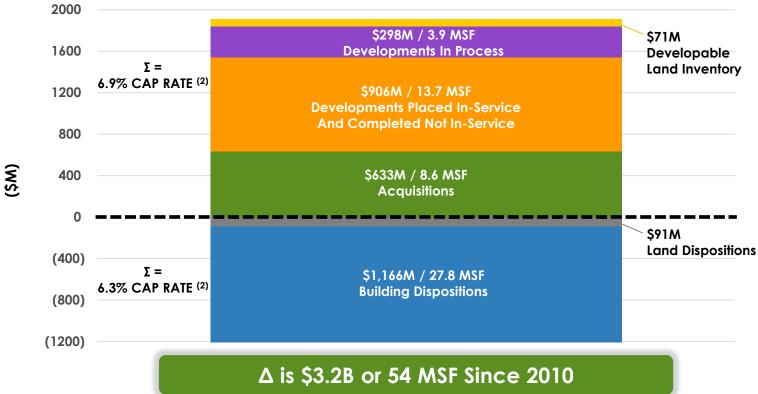


### PORTFOLIO TRANSFORMATION SUMMARY



#### AS OF MARCH 31, 2019





<sup>(1)</sup> In-Service Portfolio.

<sup>(2)</sup> Cap rate of building acquisitions and developments represents the expected stabilized cash yield which is the stabilized cash NOI divided by the total expected GAAP investment. Cap rate for dispositions represents the actual NOI for the previous twelve months prior to sale divided by the sales price.

# PORTFOLIO PROXIMITY TO POPULATION CENTERS



	Average Population > 1M	FR Portfolio		
	% of FR Portfolio by SF	Average Population	Median Household Income	
10 miles	23%	0.7M	\$62,658	
20 miles	75%	2.2M	\$63,110	
30 miles	95%	3.7M	\$64,497	
2018 U.S. Average			\$58,100	

Proximity to higher income population centers fits broad-based supply chain requirements including e-commerce

### RECENT HIGHLIGHTS



- Signed 1.8 million square feet of new leases for development and value-add acquisitions as of April 23, 2019
  - Includes 739,000 square-foot First Logistics Center @ I-78/81 in Central Pennsylvania to Ferrero USA, Inc.
- Increased FFO per share guidance \$0.01 at midpoint
- Occupancy of 97.3%, cash Same Store NOI grew 3.2%, cash rental rates were up 8.0%
- 13.0% cash rental rate growth on 2019 rollovers signed as of April 23, 2019
- Started five development projects, 1.1 million square feet, \$108 million estimated investment
  - Inland Empire, Houston, Dallas, New Jersey and Phoenix
- Acquired one building, 173,000 square feet plus two development parcels for \$18.3 million
- Paid off \$72 million of mortgage loans
  - Weighted average interest rate of 7.8%
- Increased first quarter 2019 dividend 5.7% to \$0.23 per share

# \$150M UNSECURED NOTES PRIVATE PLACEMENT



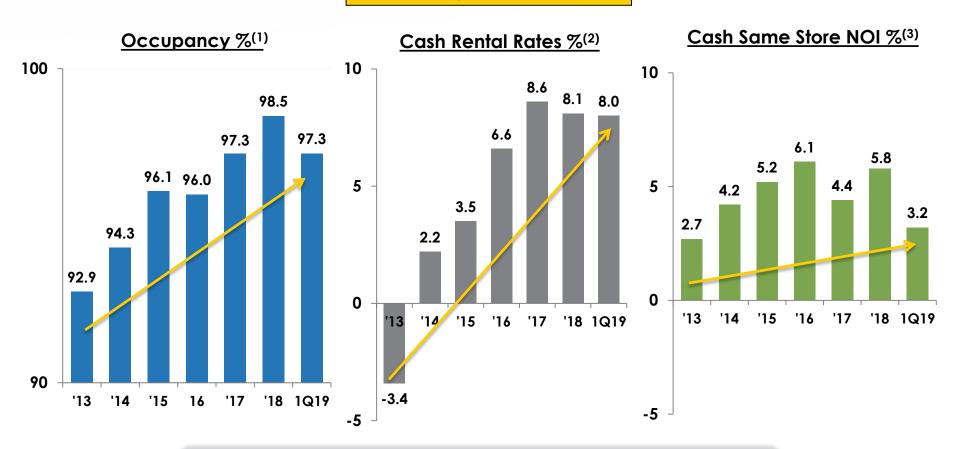
On May 16, entered into a note and guaranty agreement to issue \$150 million of fixed rate senior unsecured notes in a private placement

- Coupon rate of 3.97%
- Effective rate of 4.23%
  - Reflects settlement of interest rate protection agreements related to the offering
- General corporate purposes including repayment of maturing secured indebtedness and outstanding borrowings on the Company's unsecured line of credit and new investment
- Essentially refinances \$72M of secured debt paid off in 1Q19 plus an additional \$35M in 2H19 at a weighted average interest rate of 7.74%
- Closing on or about July 23<sup>rd</sup>

## KEY PORTFOLIO CASH FLOW METRICS



13.0% cash rental rate change on 2019 rollovers signed as of April 23, 2019<sup>(4)</sup>



Driven by leasing execution, supported by fundamentals

<sup>(1)</sup> Period End.

<sup>(2)</sup> Period Average.

<sup>(3)</sup> End of period population of properties. Excludes one-time restoration fee in 2014 and lease termination fees.

<sup>(4)</sup> Approximately 70% of total 2019 rollovers as of April 23, 2019.

### FINANCIAL PERFORMANCE





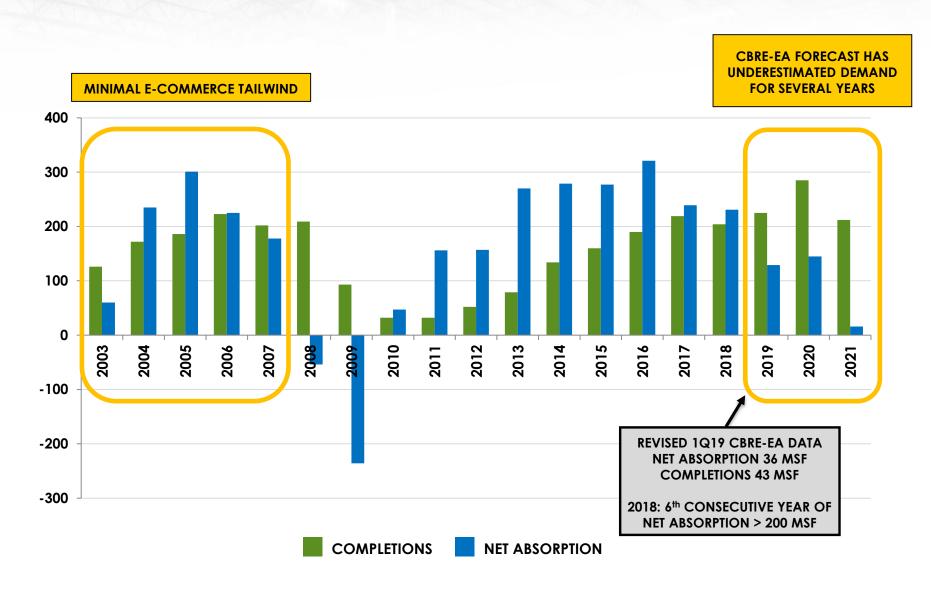
<sup>(1)</sup> Excludes one-time items per disclosures in full year results calls.

<sup>(2)</sup> As defined in the Company's supplemental reports.

<sup>(3) 2019</sup> based on annualizing 1Q19 dividend of \$0.23/share.

# U.S. NET ABSORPTION AND NEW COMPLETIONS









# INVESTMENT ACTIVITY











# **DEVELOPMENTS UNDER CONSTRUCTION**



2019



First Perry Logistics Center 240,247 SF **Estimated Completion: 3Q19** 



66,751 SF **Estimated Completion: 2Q19** 



First Aurora Commerce Center - Bldg. D 555.840 SF **Estimated Completion: 3Q19** 



First Park @ Central Crossina III 119.808 SF **Estimated Completion: 4Q19** 



First Redwood Logistics Center - I & II 402,287 SF Estimated Completion: 1Q20



First Park Fairburn - BTS 703,080 SF **Estimated Completion: 3Q19** 



First Park @ PV 303 - BTS 50.184 SF **Estimated Completion: 3Q19** 



First Fossil Creek Commerce Center 198,589 SF Estimated Completion: 4Q19



First Mountain Creek - BTS 863.328 SF **Estimated Completion: 4Q19** 



First Grand Parkway Commerce Ctr. - I & II 370.660 SF **Estimated Completion: 4Q19** 



First Park 121 – Buildings I & II 345.280 SF **Estimated Completion: 3Q19** 

# **DEVELOPMENTS UNDER CONSTRUCTION**



2019

Property		Market	SF	Estimated GAAP Investment (\$M)	\$/SF	% Leased	Estimated Cash Yield <sup>(1)</sup>	Estimated Completion
	First Glacier Logistics Center	Seattle	66,751	10.2	153	0%	5.5%	2Q19
	First Park 121 – Buildings I & II	Dallas	345,280	27.5	80	18%	7.1%	3Q19
	First Aurora Commerce Center – Building D	Denver	555,840	38.3	69	0%	7.2%	3Q19
	First Park Fairburn - BTS	Atlanta	703,080	40.4	57	100%	6.0%	3Q19
	First Perry Logistics Center	Inland Empire	240,247	20.5	85	100%	5.9%	3Q19
100	First Park @ PV 303 - BTS	Phoenix	50,184	7.7	153	100%	5.7%	3Q19
MILITARE F	First Mountain Creek Distribution Center - BTS	Dallas	863,328	52.5	61	100%	5.7%	4Q19
	First Fossil Creek Commerce Center	Dallas	198,589	12.4	62	0%	7.0%	4Q19
	First Park @ Central Crossing III	Southern NJ	119,808	12.1	101	0%	5.8%	4Q19
	First Grand Parkway Commerce Ctr. – I & II	Houston	370,660	28.5	77	0%	7.7%	4Q19
	First Redwood Logistics Center – I & II	Inland Empire	402,287	47.4	118	0%	6.0%	1Q20
TOTAL			3,916,054	\$297.5	\$76	49%	6.4%	

Average potential margin expected for the above developments is approximately 32 - 42%

# FIRST GLACIER LOGISTICS CENTER



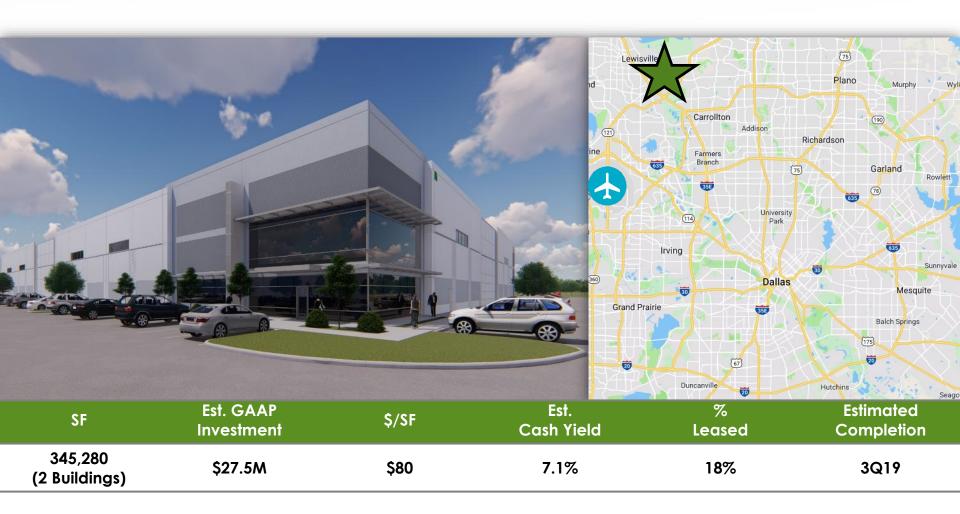
#### **SEATTLE**



# FIRST PARK 121 - BUILDINGS I & II



#### **DALLAS**



# FIRST AURORA COMMERCE CENTER - BLDG. D



#### **DENVER**



# FIRST PARK FAIRBURN - BTS



#### **ATLANTA**



# FIRST PERRY LOGISTICS CENTER



#### **INLAND EMPIRE**



# FIRST PARK @ PV 303 - BTS



#### **PHOENIX**



# FIRST MOUNTAIN CREEK - BTS



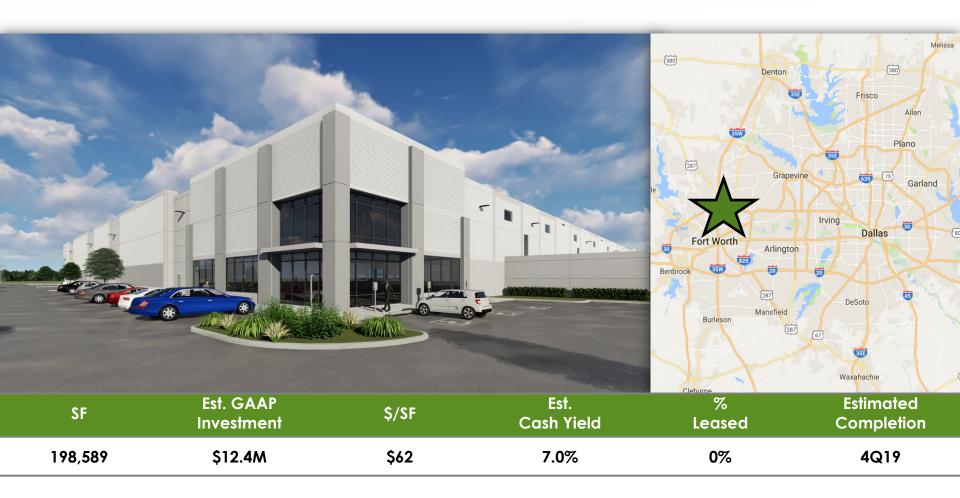
#### **DALLAS**



# FIRST FOSSIL CREEK COMMERCE CENTER



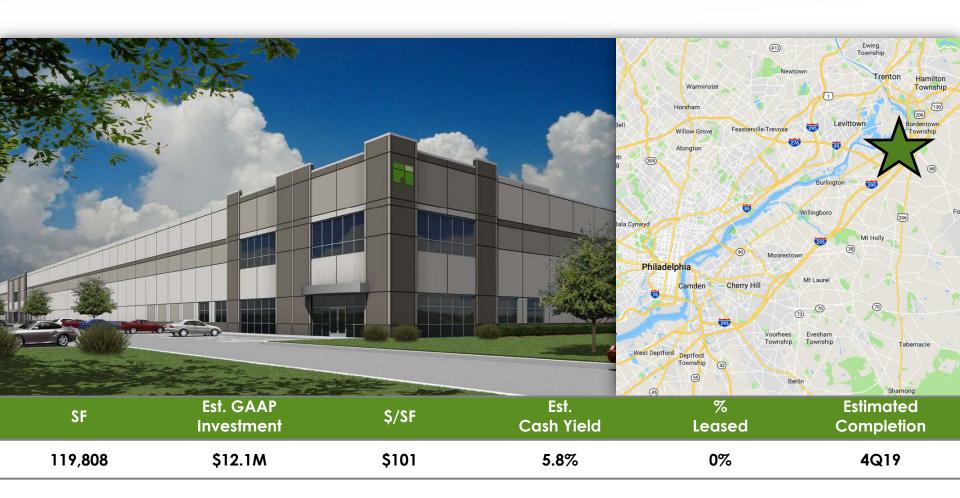
#### **DALLAS**



# FIRST PARK @ CENTRAL CROSSING III



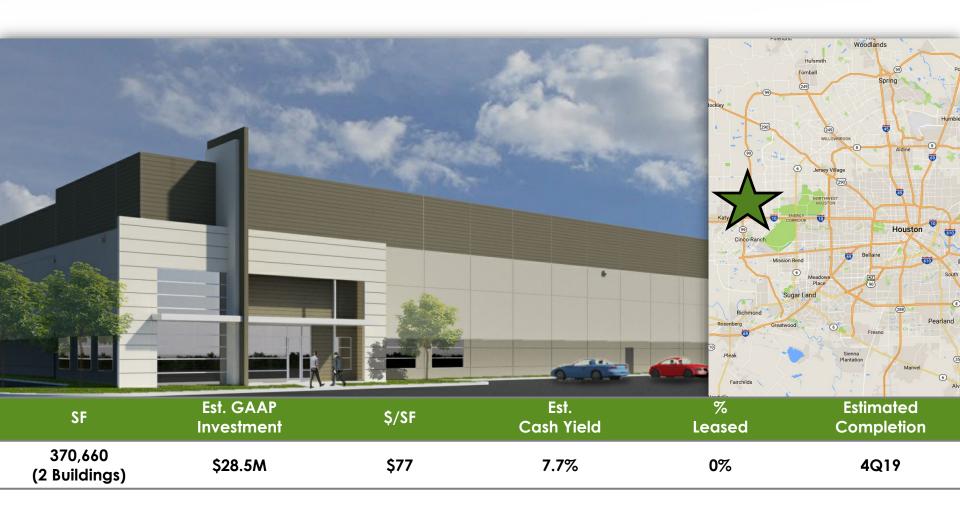
#### **SOUTHERN NEW JERSEY**



# FIRST GRAND PARKWAY COMMERCE CTR. I & II



#### **HOUSTON**



# FIRST REDWOOD LOGISTICS CENTER I & II



#### **INLAND EMPIRE**



# **DEVELOPMENTS COMPLETED NOT IN-SERVICE**



### AS OF MARCH 31, 2019



# **DEVELOPMENTS COMPLETED NOT IN-SERVICE**



#### AS OF MARCH 31, 2019

Property		Market	SF	Estimated GAAP Investment (\$M)	\$/SF	% Leased	Estimated Cash Yield <sup>(1)</sup>	Building Completion
	The Ranch by First Industrial – Bldg. III	Inland Empire	137,358	12.1	88	100%	8.8%	2Q18
the ranks	The Ranch by First Industrial – Bldg. V	Inland Empire	220,707	20.3	92	100%	7.9%	2Q18
	First Joliet Logistics Center	Chicago	355,969	21.2	60	58%	7.1%	3Q18
	First 290 @ Guhn Rd	Houston	126,250	9.1	72	64%	7.0%	4Q18
	First Logistics Center @ I-78/81 – Building A	Central PA	738,720	53.1	72	100%	6.6%	4Q18
	First Logistics Center @ I-78/81 – Building B	Central PA	250,200	17.5	70	0%	6.9%	4Q18
TOTAL			1,829,204	\$133.3	\$73	76%	7.2%	

Average potential margin expected for the above developments is approximately 50 - 60%

# **DEVELOPMENTS PLACED IN-SERVICE**



#### 2018



The Ranch by First Industrial – Building I **49,571 SF** 





First Park 94 – Building II 602,348 SF



The Ranch by First Industrial – Building II 155,742 SF



First Park @ PV 303 – Building B 643,798 SF



The Ranch by First Industrial – Building IV 301.388 SF



The Ranch by First Industrial Building VI **71.234 SF** 



### **DEVELOPMENTS PLACED IN SERVICE**



2018

Property		Market	SF	Estimated GAAP Investment (\$M)	\$/\$F	% Leased	Cash Yield <sup>(1)</sup>	Building Completion
	First Sycamore 215 Logistics Center	Inland Empire	242,580	18.1	75	100%	6.6%	2Q17
	First Park 94 – Building II	Chicago	602,348	30.0	50	100%	8.2%	2Q17
	The Ranch by First Industrial – Building II	Inland Empire	155,742	14.2	91	100%	7.4%	2Q18
	The Ranch by First Industrial – Building I	Inland Empire	49,571	4.9	99	100%	8.1%	2Q18
	The Ranch by First Industrial – Building IV	Inland Empire	301,388	27.3	91	100%	7.1%	2Q18
Takente A.	The Ranch by First Industrial – Building VI	Inland Empire	71,234	7.6	107	100%	9.2%	2Q18
- 1	First Park @ PV 303 – Building B	Phoenix	643,798	41.1	64	100%	7.8%	2Q18
	First Nandina Logistics Center	Inland Empire	1,387,899	83.4	60	100%	8.4%	4Q18
TOTAL			3,454,560	\$226.6	\$66	100%	7.9%	

Estimated average margin for the above developments is approximately 71 - 81%

# PROPERTY ACQUISITIONS



### 2018/2019



1402 Puyallup Street **56,336 SF** 



6407 \$ 210<sup>th</sup> \$t **35,132 \$F** 



Business Center 172,654 SF



28545 Livingston Ave **170,556 SF** 



First Park @ Central Crossing II 119,922 SF



First Park @ Ocean Ranch II 225,489 SF



Energy Commerce Business Park II 334,360 SF



93,608 SF

# **PROPERTY ACQUISITIONS**



### 2018/2019

Property		Market	SF	Purchase Price (\$M)	\$/SF	% Leased <sup>(3)</sup>	Estimated Cash Yield <sup>(1)</sup>
	6407 S. 210th St	Seattle	35,132	5.6	159	100%	5.7%
	First Park @ Ocean Ranch II	San Diego	225,489	36.7	163	100%	5.4%
	4401 Shader Rd	Orlando	93,608	8.7	93	100%	5.7%
1 11	28545 Livingston Ave	Southern California	170,556	20.7	121	<b>39</b> %	5.6%
	First Park @ Central Crossing II <sup>(2)</sup>	Southern New Jersey	119,922	12.9	108	100%	6.3%
A A A A A A A A A A A A A A A A A A A	Energy Commerce Business Park II	Houston	334,360	32.2	98	92%	6.1%
	1402 Puyallup Street	Seattle	56,336	8.1	143	0%	5.6%
	First Orchard 88 Business Center	Chicago	172,654	12.3	78	32%	6.5%
TOTAL			1,208,057	\$137.2	\$114	75%	5.8%

<sup>&</sup>lt;sup>(1)</sup> Cash yield defined as first year stabilized cash NOI divided by GAAP basis.

<sup>(2) 4</sup>Q18 acquisition reflects \$12.9M purchase price allocation to building; total price of \$16.6M included adjacent 120,000 SF development site.

<sup>(3)</sup> Percent leased as of April 23, 2019.

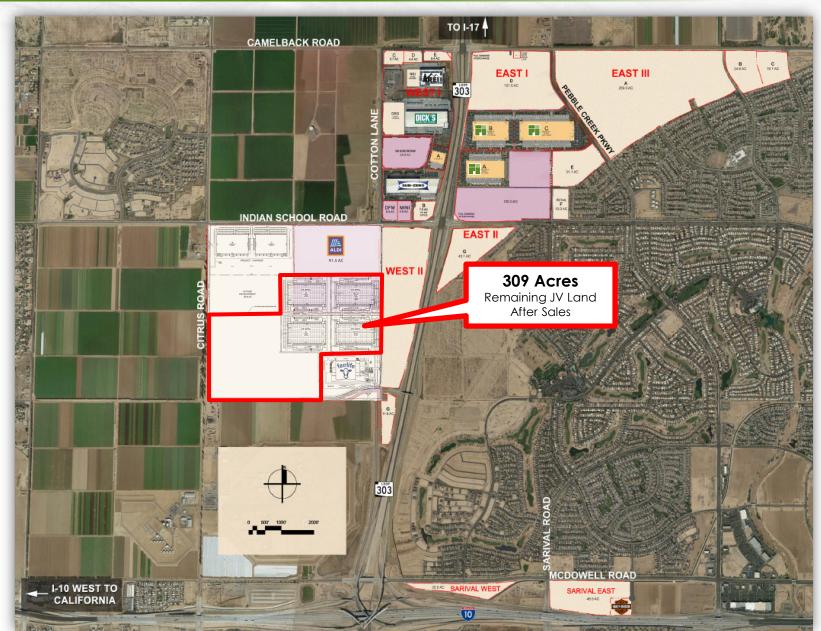
### FIRST PARK @ PV 303 – JOINT VENTURE



- Acquisition of 532 net acres at PV 303 Business Park in Phoenix
- \$49M (≈ \$2 per land foot), FR share: 49%
- Partner: Diamond Realty, the US real estate arm of Mitsubishi Corporation
- Speculative and build-to-suit development plus one-off land sales to users
- Target leverage of 55% loan-to-cost for each spec or BTS project
- FR will earn development, asset management, property management, disposition and leasing fees, plus potential promote
- Sold 3 sites, 223 acres
  - FR's share of sales proceeds \$25.1M
- Venture now owns 309 of original 532 acres
  - Returned ±90% of FR's invested capital

# FIRST PARK @ PV 303 – JOINT VENTURE





### STRATEGICALLY LOCATED LAND POSITIONS



#### AS OF APRIL 23, 2019



Site	Market	Acres	Developable SF
First Park 94	Chicago	154.0	3,200,000
First Aurora Commerce Center	Denver	93.6	1,334,000
Rockdale	Nashville	101.7	1,200,000
Stockton	San Francisco	57.9	1,200,000
First Park @ PV 303	Phoenix	56.3	900,000
Covington	Pennsylvania	35.9	502,000
Midway Road	Dallas	34.5	434,200
First I-20/35 Distribution Center	Dallas	26.3	420,000
First Park 121- Phase II	Dallas	27.4	381,500
First Wilson	Inland Empire	15.6	301,000
First Nandina II Logistics Center	Inland Empire	10.0	231,000
First 95 Distribution Center	Miami	8.4	140,000
First Redwood II Logistics Center	Inland Empire	4.2	76,500
Total Key Sites		625.8	10,320,000
Other Sites		87.9	538,000
Total Owned Land		713.7	10,858,200
Joint Venture Land			
DRI FR Goodyear, LLC	Phoenix	309.0	4,845,614

Joint Venture Land			
DRI FR Goodyear, LLC	Phoenix	309.0	4,845,614
Total Joint Venture Land		309.0	4,845,614

Ability to source, entitle and develop and sell when appropriate

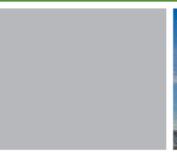




# **BALANCE SHEET**





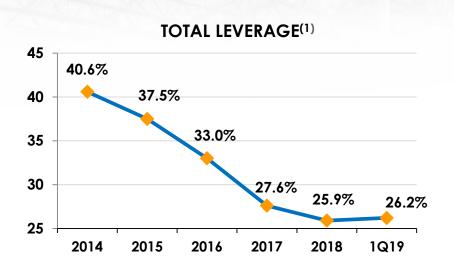


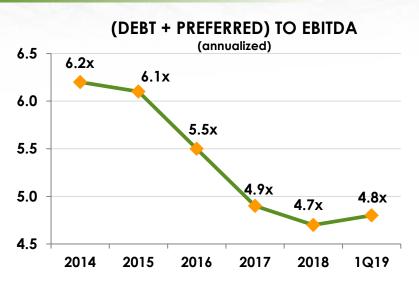


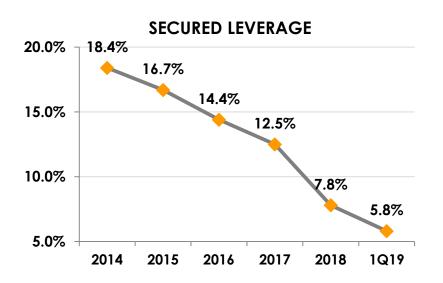


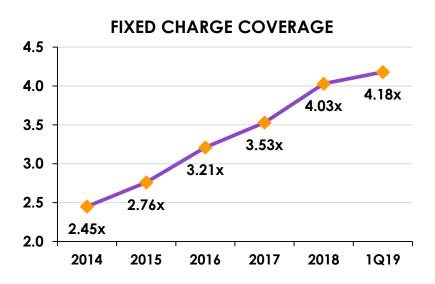
# LINE OF CREDIT/TERM LOANS COVENANTS









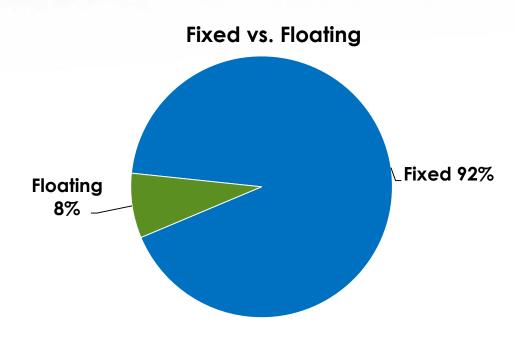


<sup>(1)</sup> Historical credit metrics were calculated in accordance with the Company's July 2013 and March 2015 line of credit (LOC) terms, with a cap rate of 7.5% and 7.0%, respectively. For 2017 and moving forward, credit metrics calculated based on October 2017 LOC terms, with a cap rate of 6.25%.

# STRONG BALANCE SHEET



### AS OF MARCH 31, 2019



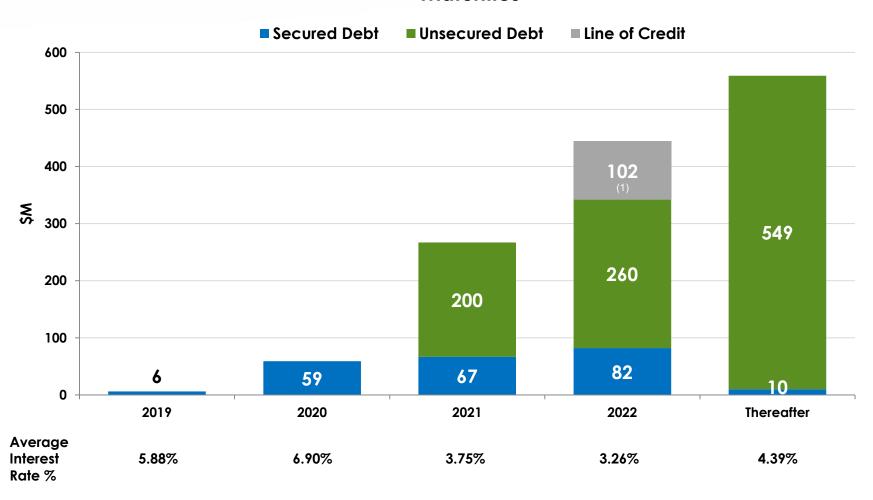
	Amount		Interest	Weighted
Debt Type	(\$M)	%	Rate	Maturity (Yrs.) <sup>(1)</sup>
Secured	224	17	5.1%	2.9
Unsecured	1,110	83	3.8%	6.2
Total	1,334		4.0%	5.7

### STRONG BALANCE SHEET



### AS OF MARCH 31, 2019

#### **Maturities**



# WHY FIRST INDUSTRIAL?





Cash flow growth opportunity



Ability to create value through development and select acquisitions via platform



Valuation gap to peers and market transactions





# Q & A





